

|  | Free Surgeries |  | 2094000 |  | 2480000 |
| :--- | :--- | :--- | :--- | :--- | :--- |

Funds Available (USD)
S.No. Particulars

A Funding
1 Equipment
2 Support Infrastructure
3 Manpower
4 Overheads
5 OPD
6 Surgery
a Free
b from Paid surgery
7 from Procedure
\$340,000 Year 1 (2016)
IEF/Rotary SCEH

| $\$ 130,110.65$ | $\$ 0.00$ | $\$ 0.00$ | $\$ 0.00$ |
| ---: | ---: | ---: | ---: |
| $\$ 21,323.47$ | $\$ 0.00$ | $\$ 0.00$ | $\$ 0.00$ |
| $\$ 82,727.27$ | $\$ 0.00$ | $\$ 6,454.00$ |  |
| $\$ 34,090.91$ | $\$ 0.00$ | $\$ 0.00$ |  |
| $\$ 0.00$ | $\$ 13,800.00$ | 0 | $\$ 18,190.91$ |
| $\$ 0.00$ | $\$ 0.00$ | 0 | $\$ 0.00$ |
| $\$ 0.00$ | $\$ 0.00$ | 0 | $\$ 0.00$ |
| $\$ 0.00$ | $\$ 70,742.73$ | 0 | $\$ 92,028.95$ |
| $\$ 0.00$ | $\$ 13,800.00$ | 0 | $\$ 18,190.91$ |


| 8 | from Optical | $\$ 0.00$ | $\$ 12,420.00$ | 0 | $\$ 16,371.82$ |
| :--- | :--- | ---: | ---: | ---: | ---: |
| 9 | Rennovation support | $\$ 65,293.32$ | $\$ 0.00$ | 0 | $\$ 0.00$ |
|  | Total Funding | $\$ 333,545.62$ | $\$ 110,762.73$ | $\$ 6,454.00$ | $\$ 144,782.59$ |
|  |  | $\$ 0.00$ | $\$ 0.00$ |  | $\$ 0.00$ |
| $B$ | Exp | $\$ 0.00$ | $\$ 0.00$ |  | $\$ 0.00$ |
| 1 | Equipment | $\$ 130,110.65$ | $\$ 0.00$ | 0 | $\$ 0.00$ |
| 2 | Support Infrastructure | $\$ 21,323.47$ | $\$ 0.00$ | 0 | $\$ 0.00$ |
| 3 | Manpower | $\$ 82,727.27$ | $\$ 0.00$ | 425964 | $\$ 84,546.00$ |
| 4 | Overheads | $\$ 34,090.91$ | $\$ 0.00$ | 0 | $\$ 34,090.91$ |
| 5 | Surgery | $\$ 0.00$ | $\$ 37,879.41$ | 0 | $\$ 47,333.89$ |
| 6 | Procedure | $\$ 0.00$ | $\$ 1,380.00$ |  | $\$ 1,819.09$ |
| 7 | Optical | $\$ 0.00$ | $\$ 6,210.00$ |  | $\$ 8,185.91$ |
| 8 | For rennovation | $\$ 0.00$ | $\$ 99,812.50$ |  | $\$ 0.00$ |
|  | Total Exp | $\$ 268,252.30$ | $\$ 145,281.91$ | 425964 | $\$ 175,975.80$ |
|  | Deficit/Surplus (INR)(A-B) | 4309359 | -2278266 |  | -2058752 |
|  | Deficit/Surplus (USD) | $\$ 65,293.32$ | $-\$ 34,519.18$ | 0 | $-\$ 31,193.21$ |



|  | 3237500 |
| :--- | :--- | To be raised

Year 3 (2018)
IEF/Rotary SCEH

| $\$ 0.00$ | $\$ 0.00$ |
| ---: | ---: |
| $\$ 0.00$ | $\$ 0.00$ |
| $\$ 0.00$ | $\$ 0.00$ |
| $\$ 0.00$ | $\$ 0.00$ |
| 0 | $\$ 22,581.82$ |
| 0 | $\$ 0.00$ |
| 0 | $\$ 0.00$ |
| 0 | $\$ 112,652.29$ |
| 0 | $\$ 23,710.91$ |



| Urban Surgical Center, Karol Bagh, New Delhi |  |
| :--- | ---: |
|  | Funds Needed |
| Land | In Kind |
| Building | In Kind |
| Equipment (Clinic \& OT) | 8587303 |
| Support (Infra) | 1407349 |
| Rennovation/Civil Work <br> (Refer to Annexure 2) | 6587625 |
| Running support <br> (Operational deficit for <br> three years) | $\mathbf{7 4 0 2 6 8 0}$ |
| Total (INR) | $\mathbf{2 3 9 8 4 9 5 7}$ |
| USD (@66) |  |


| Total Benificiaries | 14735 |
| :--- | ---: |
| Cost per benificiary (INR) | 1627.75 |
| Cost per benificiary (USD) | 24.66 |


|  |  | Year 1 | Year 2 | Year 3 |
| :--- | :--- | :--- | :--- | :--- |
| Capital cost | 10000000.00 (Land + <br> Building in kind) |  |  |  |
|  | Equipment |  |  |  |
|  | Infrastructure cost |  |  |  |
|  | Manpower | 5460000 | 6006000 | 6606600 |
|  | Overheads | 2250000 | 2250000 | 2362500 |
|  | Consumable Cost | 3000981 | 3784367 | 4454475 |
|  | Total Operational Cost | 10710981 | 12040367 | 13423575 |
|  | Total Revenue | 7310340 | 9555651 | 11906251 |
|  | Surplus/ Deficit (INR) | -3400641 | -2484716 | -1517324 |


| Urban Surgical Center, Karol Bagh, New Delhi |  |
| :--- | ---: |
|  | Funds Needed |
| Land | In Kind |
| Building | In Kind |
| Equipment (Clinic \& OT) | $\$ 130,110.65$ |
| Support (Infra) | $\$ 21,323.47$ |
| Rennovation/Civil Work <br> (Refer to Annexure 2) | $\$ 99,812.50$ |
| Running support <br> (Operational deficit for <br> three years) | $\$ 112,161.82$ |


| Total (INR) | $\mathbf{2 3 9 8 4 9 5 7}$ |
| :--- | ---: |
| USD (@66) | $\mathbf{\$ 3 6 3 , 4 0 8 . 4 4}$ |
| all costs are subject to local taxes and inflation |  |


| Total Benificiaries | 14,735 |
| :--- | ---: |
| Cost per benificiary (INR) | 1627.75 |
| Cost per benificiary (USD) | 24.66 |



| Additional Equipments | EQUIPMENT |  | QTY | Unit cost | Total (INR) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Out Patient Department | Vision drums (motorised) |  | 2 | 15,831 | 31,662 |
|  | Refraction sets + trial frames |  | 2 | 5,250 | 10,500 |
|  | Examination units |  | 2 | 94,605 | 189,210 |
|  | Slit lamp with AT |  | 2 | 106,085 | 212,170 |
|  | Keratometer |  | 1 | 30,051 | 30,051 |
|  | Indirect <br> Ophthalmoscopeappa |  | 1 | 22,260 | 22,260 |
|  | Lensometer |  | 1 | 16,695 | 16,695 |
|  | Yag Laser |  | 1 | 723,450 | 723,450 |
|  | Retinoscope |  | 2 | 26,775 | 53,550 |
|  | A scan (Alcon) |  | 1 | 246,750 | 246,750 |
|  | Visual field analyzer |  | 1 | 1,860,480 | 1,860,480 |
|  | Sub total |  |  |  | 3,396,778 |
| Operation Theater | OT table (motorized) |  | 1 | 60,000 | 60,000 |
|  | Operating microscope |  | 1 | 1,450,000 | 1,450,000 |
|  | Flash autoclave |  | 1 | 547,891 | 547,891 |
|  | B-scan |  | 1 | 525,000 | 525,000 |
|  | Surgical Instrument sets |  | 6 | 31,390 | 188,340 |
|  | Instrument trolleys |  | 3 | 3,098 | 9,294 |
|  | Phaco Machine |  | 1 | 1,760,000 | 1,760,000 |
|  | Misc OT fixtures |  | 1 | 150,000 | 150,000 |
|  | Other minor equipments |  |  | 500,000 | 500,000 |
|  | Sub total |  |  |  | 5,190,525 |
| Total (INR) |  |  |  |  | 8,587,303 |


| Additional Equipments | EQUIPMENT |  | QTY | Unit cost | Total (INR) |
| :--- | :--- | :--- | :---: | ---: | ---: |
|  | Vision drums <br> (motorised) |  | 2 | $\$ 239.86$ | $\$ 479.73$ |
|  | Refraction sets + <br> trial frames |  | 2 | $\$ 79.55$ | $\$ 159.09$ |
| Examination units |  | 2 | $\$ 1,433.41$ | $\$ 2,866.82$ |  |
| Slit lamp with $A T$ |  | 2 | $\$ 1,607.35$ | $\$ 3,214.70$ |  |
| Keratometer |  | 1 | $\$ 455.32$ | $\$ 455.32$ |  |


| Out Patient Department | Indirect <br> Ophthalmoscopeappa |  | 1 | \$337.27 | \$337.27 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Lensometer |  | 1 | \$252.95 | \$252.95 |
|  | Yag Laser |  | 1 | \$10,961.36 | \$10,961.36 |
|  | Retinoscope |  | 2 | \$405.68 | \$811.36 |
|  | A scan (Alcon) |  | 1 | \$3,738.64 | \$3,738.64 |
|  | Visual field analyzer |  | 1 | \$28,189.09 | \$28,189.09 |
|  | Sub total |  |  |  | \$51,466.33 |
| Operation Theater | OT table (motorized) |  | 1 | \$909.09 | \$909.09 |
|  | Operating microscope |  | 1 | \$21,969.70 | \$21,969.70 |
|  | Flash autoclave |  | 1 | \$8,301.38 | \$8,301.38 |
|  | B-scan |  | 1 | \$7,954.55 | \$7,954.55 |
|  | Surgical Instrument sets |  | 6 | \$475.61 | \$2,853.64 |
|  | Instrument trolleys |  | 3 | \$46.94 | \$140.82 |
|  | Phaco Machine |  | 1 | \$26,666.67 | \$26,666.67 |
|  | Misc OT fixtures |  | 1 | \$2,272.73 | \$2,272.73 |
|  | Other minor equipments |  |  | \$7,575.76 | \$7,575.76 |
|  | Sub total |  |  |  | \$78,644.32 |
| Total (INR) |  |  |  |  | \$130,110.65 |


| Additional Equipments | EQUIPMENT |  | QTY | Unit cost | Total (INR) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Out Patient Department | Vision drums (motorised) |  | 2 | \$240 | \$480 |
|  | Refraction sets + <br> trial frames |  | 2 | \$80 | \$159 |
|  | Examination units |  | 2 | \$1,433 | \$2,867 |
|  | Slit lamp with AT |  | 2 | \$1,607 | \$3,215 |
|  | Keratometer |  | 1 | \$455 | \$455 |
|  | Indirect <br> Ophthalmoscopeappa |  | 1 | \$337 | \$337 |
|  | Lensometer |  | 1 | \$253 | \$253 |
|  | Yag Laser |  | 1 | \$10,961 | \$10,961 |
|  | Retinoscope |  | 2 | \$406 | \$811 |
|  | A scan (Alcon) |  | 1 | \$3,739 | \$3,739 |
|  | Visual field analyzer |  | 1 | \$28,189 | \$28,189 |
|  | Sub total |  |  |  | \$51,466 |


| Operation Theater | OT table (motorized) |  | 1 | \$909 | \$909 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Operating microscope |  | 1 | \$21,970 | \$21,970 |
|  | Flash autoclave |  | 1 | \$8,301 | \$8,301 |
|  | B-scan |  | 1 | \$7,955 | \$7,955 |
|  | Surgical Instrument sets |  | 6 | \$476 | \$2,854 |
|  | Instrument trolleys |  | 3 | \$47 | \$141 |
|  | Phaco Machine |  | 1 | \$26,667 | \$26,667 |
|  | Misc OT fixtures |  | 1 | \$2,273 | \$2,273 |
|  | Other minor equipments |  |  | \$7,576 | \$7,576 |
|  | Sub total |  |  |  | \$78,644 |
| Total (INR) |  |  |  |  | \$130,111 |


| Support Infrastructure | Support Equipment | Specification | QTY | Unit cost | Total (INR) |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Generator(62.5KVA) |  | 1 | 617625 | 617625 |
|  | Online UPS support (OT, OPD) |  | 1 | 122063 | 122063 |
|  | Water pump + storage |  | 1 | 32000 |  |
|  | Water purifire (RO) and Cooler |  | 1 | 47813 | 32000 47813 |
|  | Fire safety equipment | one in each area | 3 | 7416 | 22248 |
|  | Computers | Registration + <br> Office + Misc | 2 | 36800 | 73600 |
|  | Printer (with Fax \& scan) | $\begin{array}{\|l\|} \hline 1 \text { (Multi) + } 1 \\ \text { regular } \\ \hline \end{array}$ | 1 | 22000 | 22000 |
|  | IHMS package* |  | 1 | 70000 | 70000 |
|  | Ward -beds, linen, uniforms, etc. |  | 10 | 20000 | 200000 |
|  | Contingency |  |  | 200000 | 200000 |
| Total |  |  |  | 1175717 | 1407349 |


| Support Infrastructure | Support Equipment | Specification | QTY | Unit cost | Total (INR) |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Generator(62.5KVA) |  | 1 | \$9,357.95 | \$9,357.95 |
|  | Online UPS support (OT, OPD) |  | 1 | \$1,849.44 | \$1,849.44 |
|  | Water pump + storage |  | 1 | \$484.85 |  |
|  |  |  |  |  | \$484.85 |
|  | Water purifire (RO) and Cooler |  | 1 | \$724.44 | \$724.44 |
|  | Fire safety equipment | one in each area | 3 | \$112.36 | \$337.09 |
|  | Computers | Registration + Office + Misc | 2 | \$557.58 | \$1,115.15 |
|  | Printer (with Fax \& scan) | $\begin{aligned} & 1 \text { (Multi) + } 1 \\ & \text { regular } \end{aligned}$ | 1 | \$333.33 | \$333.33 |
|  | IHMS package* |  | 1 | \$1,060.61 | \$1,060.61 |
|  | Ward -beds, linen, uniforms, etc. |  | 10 | \$303.03 | \$3,030.30 |
|  | Contingency |  |  | \$3,030.30 | \$3,030.30 |
| Total |  |  |  | \$17,813.89 | \$21,323.47 |

Support Infrastruc Support Equipment Specificatio Generator(62.5KVA)
Online UPS support (OT, OPD)
QTY
Unit cost
Total (INR)
$1 \quad \$ 9,358 \quad \$ 9,358$
1
\$1,849
\$1,849

|  | Water pump + storage | 1 | \$485 | \$485 |
| :---: | :---: | :---: | :---: | :---: |
|  | Water purifire (RO) and Cooler | 1 | \$724 | \$724 |
|  | Fire safety equipment one in each area | 3 | \$112 | \$337 |
|  | Computers Registration + Of | 2 | \$558 | \$1,115 |
|  | Printer (with Fax \& scar 1 (Multi) + 1 regı | 1 | \$333 | \$333 |
|  | IHMS package* | 1 | \$1,061 | \$1,061 |
|  | Ward -beds, linen, uniforms, etc. | 10 | \$303 | \$3,030 |
|  | Contingency |  | \$3,030 | \$3,030 |
| Total |  |  | \$17,814 | \$21,323 |



OT
OPD

| MANPOWER | Nos. | Unit cost | year 1 | year 2 | year 3 | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Doctors / Surgeons |  |  |  |  |  |  |
| Consultant | 1 | \$1,818.18 | \$21,818.18 | \$24,000.00 | \$26,400.00 | \$72,218.18 |
| Jr. Consultant | 1 | \$1,212.12 | \$14,545.45 | \$16,000.00 | \$17,600.00 | \$48,145.45 |
| OT SUPPORT STAFF |  |  |  |  |  |  |
| Sr. Nurse | 1 | \$378.79 | \$4,545.45 | \$5,000.00 | \$5,500.00 | \$15,045.45 |
| Ophthalmic Assistant | 4 | \$83.33 | \$4,000.00 | \$4,400.00 | \$4,840.00 | \$13,240.00 |
| OPD SUPPORT STAFF (2 per OPD) |  |  |  |  |  |  |
| Optometrist (Senior) | 1 | \$303.03 | \$3,636.36 | \$4,000.00 | \$4,400.00 | \$12,036.36 |
| Optometrist (Junior) | 1 | \$242.42 | \$2,909.09 | \$3,200.00 | \$3,520.00 | \$9,629.09 |
| VTs | 2 | \$83.33 | \$2,000.00 | \$2,200.00 | \$2,420.00 | \$6,620.00 |
| Clinic Manager | 1 | \$606.06 | \$7,272.73 | \$8,000.00 | \$8,800.00 | \$24,072.73 |
| PCA | 2 | \$83.33 | \$2,000.00 | \$2,200.00 | \$2,420.00 | \$6,620.00 |
| Counsellers | 1 | \$181.82 | \$2,181.82 | \$2,400.00 | \$2,640.00 | \$7,221.82 |
| Sales cum fitter | 1 | \$121.21 | \$1,454.55 | \$1,600.00 | \$1,760.00 | \$4,814.55 |
| Accountant | 1 | \$227.27 | \$2,727.27 | \$3,000.00 | \$3,300.00 | \$9,027.27 |
| Sales/Marketing Senior | 1 | \$378.79 | \$4,545.45 | \$5,000.00 | \$5,500.00 | \$15,045.45 |
| Field Coordinator | 2 | \$151.52 | \$3,636.36 | \$4,000.00 | \$4,400.00 | \$12,036.36 |
| Security | 2 | \$121.21 | \$2,909.09 | \$3,200.00 | \$3,520.00 | \$9,629.09 |
| Outsourse Staff Housekeeping | 2 | \$1,818.18 | \$1,818.18 | \$1,818.18 | \$1,818.18 | \$1,818.18 |
| Total | 24 |  | \$82,727.27 | \$91,000.00 | \$100,100.00 | \$273,827.27 |

4766400
3177600

0
993000

873840

794400
635520
436920
1588800
436920
476640
317760
595800
993000

794400
635520

556080
18072600

| Overhead | Nos. | Rate | Year 1 | Year 2 | Year 3 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| :- Electricity Expenses |  | 45000 | 540000 | 540000 | 567000 |
| :- Diesel | 1 | 4000 | 48000 | 48000 | 50400 |
| :- Printing \& Stationary | 1 | 3000 | 36000 | 36000 | 37800 |
| :- Transport expenses for free patients ( 3 times in a week @ 50 km each) |  | 12000 | 144000 | 144000 | 151200 |
| :- AMC Furniture \& Fixture | 1 | 2500 | 30000 | 30000 | 31500 |
| :- Genset AMC | 1 | 2500 | 30000 | 30000 | 31500 |
| :- Repair Building | 1 | 2000 | 24000 | 24000 | 25200 |
| :- Repair \& Maintainance/ Housekeeping exp | 1 | 3000 | 36000 | 36000 | 37800 |
| :- Internet Charges | 1 | 2000 | 24000 | 24000 | 25200 |
| :- Cell / Telephone Expenses | 1 | 1500 | 18000 | 18000 | 18900 |
| :- Marketing expense | 1 | 100000 | 1200000 | 1200000 | 1260000 |
| :- Staff Welfare | 1 | 10000 | 120000 | 120000 | 126000 |
| Total |  |  | 2250000 | 2250000 | 2362500 |

Overhead
:- Electricit
:- Diesel
:- Printing
:- Transpor
:- AMC Fur
:- Genset $A$
:- Repair B।
:- Repair \&
:- Internet
:- Cell / Tel
:- Marketir
:- Staff We
Total

| Overhead | Nos. | Rate | Year 1 | Year 2 | Year 3 |
| :--- | ---: | ---: | :---: | :---: | :---: |
| $:-$ Electricity Expenses |  | $\$ 681.82$ | $\$ 8,181.82$ | $\$ 8,181.82$ | $\$ 8,590.91$ |
| $:-$ Diesel | 1 | $\$ 60.61$ | $\$ 727.27$ | $\$ 727.27$ | $\$ 763.64$ |
| $:-$ Printing \& Stationary | 1 | $\$ 45.45$ | $\$ 545.45$ | $\$ 545.45$ | $\$ 572.73$ |
| :- Transport expenses for free patients ( 3 times <br> in a week @ 50 km each) |  |  |  |  |  |
| $:-$ AMC Furniture \& Fixture | 1 | 1 | $\$ 37.88$ | $\$ 454.55$ | $\$ 454.55$ |
| $\therefore-$ Genset AMC | 1 | $\$ 37.88$ | $\$ 454.55$ | $\$ 454.55$ | $\$ 477.27$ |
| $:-$ Repair Building | $\$ 30.30$ | $\$ 363.64$ | $\$ 363.64$ | $\$ 381.82$ |  |
| $:-$ Repair \& Maintainance/ Housekeeping exp | 1 | $\$ 45.45$ | $\$ 545.45$ | $\$ 545.45$ | $\$ 572.73$ |
| $:-$ Internet Charges | 1 | $\$ 30.30$ | $\$ 363.64$ | $\$ 363.64$ | $\$ 381.82$ |
| $:-$ Cell / Telephone Expenses | 1 | $\$ 22.73$ | $\$ 272.73$ | $\$ 272.73$ | $\$ 286.36$ |
| $\therefore-$ Marketing expense | 1 | $\$ 1,515.15$ | $\$ 18,181.82$ | $\$ 18,181.82$ | $\$ 19,090.91$ |
| $:-$ Staff Welfare | $\$ 151.52$ | $\$ 1,818.18$ | $\$ 1,818.18$ | $\$ 1,909.09$ |  |
|  |  | $\$ 34,090.91$ | $\$ 34,090.91$ | $\$ 35,795.45$ |  |


| Nos. | Rate | Year 1 | Year 2 | Year 3 |
| :---: | :---: | :---: | :---: | :---: |
| y Expenses | \$681.82 | \$8,181.82 | \$8,181.82 | \$8,590.91 |
| 1 | \$60.61 | \$727.27 | \$727.27 | \$763.64 |
| 1 | \$45.45 | \$545.45 | \$545.45 | \$572.73 |
| t expenses | \$181.82 | \$2,181.82 | \$2,181.82 | \$2,290.91 |
| 1 | \$37.88 | \$454.55 | \$454.55 | \$477.27 |
| 1 | \$37.88 | \$454.55 | \$454.55 | \$477.27 |
| 1 | \$30.30 | \$363.64 | \$363.64 | \$381.82 |
| 1 | \$45.45 | \$545.45 | \$545.45 | \$572.73 |
| 1 | \$30.30 | \$363.64 | \$363.64 | \$381.82 |
| 1 | \$22.73 | \$272.73 | \$272.73 | \$286.36 |
| 1 | \$1,515.15 | \$18,181.82 | \$18,181.82 | \$19,090.91 |
| 1 | \$151.52 | \$1,818.18 | \$1,818.18 | \$1,909.09 |
|  |  | \$34,090.9 | \$34,090.91 | \$35,795 |


| Revenue Generation |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| S. No. |  | Rate in \% | Year 1 | Year 2 | Year 3 | Total |  |
| 1 | OPD: |  |  |  |  |  |  |
|  | OPD (23 days/ month) Total |  | 6072 | 8004 | 9936 | 24012 |  |
|  | New Patient |  | 3643 | 4802 | 5962 | 14407 |  |
|  | Old Patient |  | 2429 | 3202 | 3974 | 9605 |  |
|  | Amount of OPD @ 250 (60:40) (First: revisit) |  | 910,800 | 1200600 | 1490400 | 3601800 |  |
| 2 | Cataract load @4\% of OPD |  |  |  |  |  |  |
|  | Conversion Load walkin | 10\% | 607 | 800 | 994 | 2401 |  |
|  | Numbers of paying surgeries |  | 383 | 520 | 646 | 1549 |  |
|  | Non paying surgeries from camps |  | 1047 | 1240 | 1295 | 3582 | Totally Free |
|  | Total Surgical output |  | 1430 | 1760 | 1941 | 5130 |  |
| 3 | Surgical Revenue (INR): |  |  |  |  |  |  |
|  | Non paying (30\%) surgery support to be sourced | 1500 | 1570478 | 1859805 | 1942182 | 5372465 |  |
|  | 8000.00 | 30\% | 918086 | 1248624 | 1627517 | 3794227 | Subsideised |
|  | 12000.00 | 20\% | 918086 | 1248624 | 1627517 | 3794227 |  |
|  | 15000.00 | 10\% | 573804 | 780390 | 1017198 | 2371392 |  |
|  | 18000.00 | 10\% | 688565 | 936468 | 1220638 | 2845670 |  |
|  | Total Surgical revenue | 70\% | 4669020 | 6073911 | 7435051 | 18177982 |  |
| 4 | Surgical Cost (INR): |  |  |  |  |  |  |
|  | Non Paying (30\%) | 1500 | 1570478 | 1859805 | 1942182 | 5372465 |  |
| * | 8000.00 | 30\% | 275426 | 374587 | 488255 | 1138268 |  |
| * | 12000.00 | 30\% | 275426 | 374587 | 488255 | 1138268 |  |
| * | 15000.00 | 30\% | 172141 | 234117 | 305159 | 711418 |  |
|  | 18000.00 | 30\% | 206569 | 280940 | 366191 | 853701 |  |
|  | Total Surgical cost |  | 2500041 | 3124037 | 3590043 | 9214120 |  |
| 5 | Procedures: 15\% of the OPD @Rs. 1000/- |  |  |  |  |  |  |
|  | Conversion Load | 15\% | 911 | 1201 | 1490 | 3602 |  |



Note :

| Number of Surgeries \% of <br> Conversion load |  | $63 \%$ | $65 \%$ | $65 \%$ |  |
| :--- | :--- | ---: | ---: | ---: | :--- |

* Differentials will be built in to segregate the tiered pricing structure:

Rs 5000 surgery cases will get SICS/ECCE with IOCare lense (non-foldable) \& have non AC waiting area/ward
Rs 8000 surgery cases will get Phaco with Acrysof lense (foldable) \& have AC waiting areas/ward
Rs 12000 surgery cases will get Phaco with Ultima lense (foldable) \& have AC waiting areas/wards.

| Revenue Generation |  |  |  |  |  |  |  |
| :---: | :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| S. No. |  |  |  |  |  |  |  |
| $\mathbf{1}$ | OPD: | Rate in \% | Year 1 | Year 2 | Year 3 | Total |  |
|  | OPD (23 days/ month) Total |  | 6,072 | 8,004 | 9,936 | 24,012 |  |



|  | Optical contribution | 50\% | \$6,210 | \$8,186 | \$10,726 | \$25,122 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 7 | Total Revenue |  | \$110,763 | \$144,783 | \$180,398 | \$435,943 |
|  | Consumables cost (incl Optical) |  | \$45,469 | \$57,339 | \$67,492 | \$170,300 |
| 8 | Overheads \& Manpower |  |  |  |  |  |
|  | overall expense (Salaries, maintenance, over heads) |  | \$116,818 | \$125,091 | \$135,895 | \$377,805 |
|  | Net operational revenue |  | \$65,293 | \$87,444 | \$112,906 | \$265,643 |
|  | Deficit/Surplus (INR) |  | -\$51,525 | -\$37,647 | -\$22,990 | -\$112,162 |
|  |  |  |  |  |  |  |

Note:

| Number of Surgeries \% of <br> Conversion load |  | $63 \%$ | $65 \%$ | $65 \%$ |  |
| :--- | :--- | ---: | ---: | ---: | :--- |

* Differentials will be built in to segregate the tiered pricing structure:

Rs 5000 surgery cases will get SICS/ECCE with IOCare lense (non-foldable) \& have non AC waiting area/ward Rs 8000 surgery cases will get Phaco with Acrysof lense (foldable) \& have AC waiting areas/ward Rs 12000 surgery cases will get Phaco with Ultima lense (foldable) \& have AC waiting areas/wards.

| $\$ 28,179$ | $\$ 29,427$ | $\$ 81,401$ |
| ---: | ---: | ---: |
| $\$ 18,919$ | $\$ 24,659$ | $\$ 57,488$ |
| $\$ 18,919$ | $\$ 24,659$ | $\$ 57,488$ |
| $\$ 11,824$ | $\$ 15,412$ | $\$ 35,930$ |
| $\$ 14,189$ | $\$ 18,495$ | $\$ 43,116$ |
| $\$ 92,029$ | $\$ 112,652$ | $\$ 275,424$ |
|  |  |  |
| $\$ 28,179$ | $\$ 29,427$ | $\$ 81,401$ |
| $\$ 5,676$ | $\$ 7,398$ | $\$ 17,246$ |
| $\$ 5,676$ | $\$ 7,398$ | $\$ 17,246$ |
| $\$ 3,547$ | $\$ 4,624$ | $\$ 10,779$ |
| $\$ 4,257$ | $\$ 5,548$ | $\$ 12,935$ |
| $\$ 47,334$ | $\$ 54,395$ | $\$ 139,608$ |

