	Funds Available (USD)	3400	00		
		Year 1 (Year 1 (2016)		2017)
S.No.	Particulars	IEF/Rotary	SCEH	IEF/Rotary	SCEH
Α	Funding				
1	Equipment	8587303	0	0	0
2	Support Infrastructure	1407349	0	0	0
3	Manpower	5460000	0	425964	
4	Overheads	2250000	0	0	
5	OPD	0	910800	0	1200600
6	Surgery	0	0	0	0
а	Free			0	
b	from Paid surgery	0	4669020	0	6073911
7	from Procedure	0	910800	0	1200600
8	from Optical	0	819720	0	1080540
9	Rennovation support	4309359	0	0	0
	Total Funding	22014011	7310340	425964	9555651
В	Ехр				
1	Equipment	8587303		0	0
2	Support Infrastructure	1407349		0	0
3	Manpower	5460000		425964	5580036
4	Overheads	2250000		0	2250000
5	Surgery	0	2500041	0	3124037
6	Procedure		91080		120060
7	Optical		409860		540270
8	For rennovation		6587625		
	Total Exp	17704652	9588606	425964	11614403
	Deficit/Surplus (INR)(A-B)	4309359.12	-2278266		-2058752
	Deficit/Surplus (USD)		-34519	0	-31193
	I	, , , , , , , , , , , , , , , , , , , 			
	Free Surgeries		2094000		2480000

	Funds Available (USD)	\$340,000 Year 1 (2016)		Year 2 (2017)	
S.No.	Particulars	IEF/Rotary	SCEH	IEF/Rotary	SCEH
Α	Funding				
1	Equipment	\$130,110.65	\$0.00	\$0.00	\$0.00
2	Support Infrastructure	\$21,323.47	\$0.00	\$0.00	\$0.00
3	Manpower	\$82,727.27	\$0.00	\$6,454.00	
4	Overheads	\$34,090.91	\$0.00	\$0.00	
5	OPD	\$0.00	\$13,800.00	0	\$18,190.91
6	Surgery	\$0.00	\$0.00	0	\$0.00
а	Free	\$0.00	\$0.00	0	\$0.00
b	from Paid surgery	\$0.00	\$70,742.73	0	\$92,028.95
7	from Procedure	\$0.00	\$13,800.00	0	\$18,190.91

8	from Optical	\$0.00	\$12,420.00	0	\$16,371.82
9	Rennovation support	\$65,293.32	\$0.00	0	\$0.00
	Total Funding	\$333,545.62	\$110,762.73	\$6,454.00	\$144,782.59
		\$0.00	\$0.00		\$0.00
В	Exp	\$0.00	\$0.00		\$0.00
1	Equipment	\$130,110.65	\$0.00	0	\$0.00
2	Support Infrastructure	\$21,323.47	\$0.00	0	\$0.00
3	Manpower	\$82,727.27	\$0.00	425964	\$84,546.00
4	Overheads	\$34,090.91	\$0.00	0	\$34,090.91
5	Surgery	\$0.00	\$37,879.41	0	\$47,333.89
6	Procedure	\$0.00	\$1,380.00		\$1,819.09
7	Optical	\$0.00	\$6,210.00		\$8,185.91
8	For rennovation	\$0.00	\$99,812.50		\$0.00
	Total Exp	\$268,252.30	\$145,281.91	425964	\$175,975.80
	Deficit/Surplus (INR)(A-B)	4309359	-2278266		-2058752
	Deficit/Surplus (USD)	\$65,293.32	-\$34,519.18	0	-\$31,193.21
	Free Surgeries		\$31,727.27		\$37,575.76

Year 3 (2018)				
IEF/Rotary	SCEH			
0	0			
0	0			
0	0			
0	0			
0	1490400			
0	0			
0	0			
0	7435051			
0	1564920			
0	1415880			
0	0			
0	11906251			
0	0			
0	0			
0				
0	0			
0	0 6606600			
0 0 0	0 6606600 2362500			
0 0 0 0	0 6606600 2362500 3590043			

0

425964 carried forward from first yr funding

3237500	To be raised

13423575 -1517324

Year 3 (2018)

IEF/Rotary SCEH

\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 0 \$22,581.82 0 \$0.00 \$0.00 0 0 \$112,652.29 0 \$23,710.91

```
0 $21,452.73
       $0.00
0
0 $180,397.75
        $0.00
        $0.00
        $0.00
0
0
        $0.00
0 $100,100.00 $84,546 carried over from 1st year funding
0 $35,795.45
0 $54,394.59
  $2,371.09
0
0 $10,726.36
0
       $0.00
0 $203,387.50
0 -1517324
0 -$22,989.75
```

\$49,053.03 \$118,356

*additional funding needed

Urban Surgical Center, Karol Bagh, New Delhi			
	Funds Needed		
Land	In Kind		
Building	In Kind		
Equipment (Clinic & OT)	8587303		
Support (Infra)	1407349		
Rennovation/Civil Work	6587625		
(Refer to Annexure 2)			
Running support	7402680		
(Operational deficit for			
three years)			
Total (INR)	23984957		
USD (@66)	363408		
all costs are subject to local taxes and inflation			

Total Benificiaries	14735
Cost per benificiary (INR)	1627.75
Cost per benificiary (USD)	24.66

		Year 1	Year 2	Year 3
Capital cost	10000000.00 (Land + Building in kind)			
	Equipment			
	Infrastructure cost			
Operational &	Manpower	5460000	6006000	6606600
Consumables costs	Overheads	2250000	2250000	2362500
	Consumable Cost	3000981	3784367	4454475
	Total Operational Cost	10710981	12040367	13423575
	Total Revenue	7310340	9555651	11906251
	Surplus/ Deficit (INR)	-3400641	-2484716	-1517324

Urban Surgical Center, Karol Bagh, New Delhi		
	Funds Needed	
Land	In Kind	
Building	In Kind	
Equipment (Clinic & OT)	\$130,110.65	
Support (Infra)	\$21,323.47	
Rennovation/Civil Work	\$99,812.50	
(Refer to Annexure 2)		
Running support	\$112,161.82	
(Operational deficit for		
three years)		

Total (INR)	23984957
USD (@66)	\$363,408.44
all costs are subject to	local taxes and inflation

Total Benificiaries	14,735
Cost per benificiary (INR)	1627.75
Cost per benificiary (USD)	24.66

		Year 1	Year 2	Year 3
Capital cost	10000000.00 (Land +			
	Building in kind)			
	Equipment			
	Infrastructure cost			
Operational &	Manpower	\$82,727.27	\$91,000.00	\$100,100.00
Consumables costs	Overheads	\$34,090.91	\$34,090.91	\$35,795.45
	Consumable Cost	\$45,469.41	\$57,338.89	\$67,492.04
	Total Operational Cost	\$162,287.59	\$182,429.80	\$203,387.50
	Total Revenue	\$110,762.73	\$144,782.59	\$180,397.75
	Surplus/ Deficit (INR)	-\$51,524.86	-\$37,647.21	-\$22,989.75

Additional Equipments	S EQUIPMENT QTY Unit cost		Total (INR)		
	Vision drums		2	15,831	31,662
	(motorised)			15,031	31,002
	Refraction sets +		2	5,250	10,500
	trial frames			3,230	10,300
	Examination units		2	94,605	189,210
	Slit lamp with AT		2	106,085	212,170
	Keratometer		1	30,051	30,051
Out Patient Department	Indirect				
	Ophthalmoscope-		1	22,260	22,260
	арра				
	Lensometer		1	16,695	16,695
	Yag Laser		1	723,450	723,450
	Retinoscope		2	26,775	53,550
	A scan (Alcon)		1	246,750	246,750
	Visual field analyzer		1	1,860,480	1,860,480
	Sub total				3,396,778
,	OT table (motorized)		1	60,000	60,000
	Operating microscope		1	1,450,000	1,450,000
	Flash autoclave		1	547,891	547,891
	B-scan		1	525,000	525,000
Operation Theater	Surgical Instrument sets		6	31,390	188,340
	Instrument trolleys		3	3,098	9,294
	Phaco Machine		1	1,760,000	1,760,000
	Misc OT fixtures		1	150,000	150,000
	Other minor			500.000	
	equipments		500,000		500,000
	Sub total				5,190,525
	Total (IN	NR)			8,587,303

Additional Equipments	EQUIPMENT	QTY	Unit cost	Total (INR)
	Vision drums (motorised)	2	\$239.86	\$479.73
	Refraction sets + trial frames	2	\$79.55	\$159.09
	Examination units	2	\$1,433.41	\$2,866.82
	Slit lamp with AT	2	\$1,607.35	\$3,214.70
	Keratometer	1	\$455.32	\$455.32

Out Patient Department	Indirect Ophthalmoscope- appa	1	\$337.27	\$337.27
	Lensometer	1	\$252.95	\$252.95
	Yag Laser	1	\$10,961.36	\$10,961.36
	Retinoscope	2	\$405.68	\$811.36
	A scan (Alcon)	1	\$3,738.64	\$3,738.64
	Visual field analyzer	1	\$28,189.09	\$28,189.09
	Sub total			\$51,466.33
	OT table (motorized)	1	\$909.09	\$909.09
	Operating microscope	1	\$21,969.70	\$21,969.70
	Flash autoclave	1	\$8,301.38	\$8,301.38
	B-scan	1	\$7,954.55	\$7,954.55
Operation Theater	Surgical Instrument sets	6	\$475.61	\$2,853.64
	Instrument trolleys	3	\$46.94	\$140.82
	Phaco Machine	1	\$26,666.67	\$26,666.67
	Misc OT fixtures	1	\$2,272.73	\$2,272.73
	Other minor equipments		\$7,575.76	\$7,575.76
	Sub total			\$78,644.32
	Total (INR)			

Additional Equipments	EQUIPMENT	QTY	Unit cost	Total (INR)
	Vision drums (motorised)	2	\$240	\$480
	Refraction sets + trial frames	2	\$80	\$159
	Examination units	2	\$1,433	\$2,867
	Slit lamp with AT	2	\$1,607	\$3,215
	Keratometer	1	\$455	\$455
Out Patient Department	Indirect Ophthalmoscope- appa	1	\$337	\$337
	Lensometer	1	\$253	\$253
	Yag Laser	1	\$10,961	\$10,961
	Retinoscope	2	\$406	\$811
	A scan (Alcon)	1	\$3,739	\$3,739
	Visual field analyzer	1	\$28,189	\$28,189
	Sub total			\$51,466

	OT table (motorized)		1	\$909	\$909
	Operating microscope		1	\$21,970	\$21,970
	Flash autoclave		1	\$8,301	\$8,301
	B-scan		1	\$7,955	\$7,955
Operation Theater	Surgical Instrument		6	\$476	\$2,854
	sets		2	A ==	44.44
	Instrument trolleys		3	\$47	\$141
	Phaco Machine		1	\$26,667	\$26,667
	Misc OT fixtures		1	\$2,273	\$2,273
	Other minor equipments			\$7,576	\$7,576
	Sub total				\$78,644
	Total (IN	IR)			\$130,111

	Support Equipment	Specification	QTY	Unit cost	Total (INR)
	Generator(62.5KVA)		1	617625	617625
	Online UPS support		1	122063	
	(OT, OPD)				122063
	Water pump + storage		1	32000	
					32000
	Water purifire (RO)		1	47813	
	and Cooler				47813
Cupport	Fire safety equipment	one in each	3	7416	
Support Infrastructure		area			22248
illirastructure	Computers	Registration +	2	36800	
		Office + Misc			73600
	Printer (with Fax &	1 (Multi) + 1	1	22000	
	scan)	regular			22000
	IHMS package*		1	70000	70000
	Ward -beds, linen,		10	20000	
	uniforms, etc.				200000
	Contingency			200000	
					200000
	Total			1175717	1407349

	Support Equipment	Specification	QTY	Unit cost	Total (INR)
	Generator(62.5KVA)		1	\$9,357.95	\$9,357.95
	Online UPS support		1	\$1,849.44	
	(OT, OPD)				\$1,849.44
	Water pump + storage		1	\$484.85	
					\$484.85
	Water purifire (RO)		1	\$724.44	
	and Cooler				\$724.44
Support	Fire safety equipment	one in each	3	\$112.36	
Infrastructure		area			\$337.09
	Computers	Registration +	2	\$557.58	
		Office + Misc			\$1,115.15
	Printer (with Fax &	1 (Multi) + 1	1	\$333.33	
	scan)	regular			\$333.33
	IHMS package*		1	\$1,060.61	\$1,060.61
	Ward -beds, linen,		10	\$303.03	
	uniforms, etc.				\$3,030.30
	Contingency			\$3,030.30	\$3,030.30
	Total			\$17,813.89	\$21,323.47

Support Infrastruc Support Equipment	Specification	QTY		Unit cost	Total (INR)
Generator(62.5KVA)			1	\$9,358	\$9,358
Online UPS support (C	T, OPD)		1	\$1,849	\$1,849

	Water pump + storage	1	\$485	\$485
	Water purifire (RO) and Cooler	1	\$724	\$724
	Fire safety equipment one in each area	3	\$112	\$337
	Computers Registration + O1	2	\$558	\$1,115
	Printer (with Fax & scar 1 (Multi) + 1 regu	1	\$333	\$333
	IHMS package*	1	\$1,061	\$1,061
	Ward -beds, linen, uniforms, etc.	10	\$303	\$3,030
	Contingency		\$3,030	\$3,030
Total			\$17,814	\$21,323

OT OPD

MANPOWER	Nos.	Unit cost	year 1	year 2	year 3	Total
Doctors / Surgeons						
Consultant	1	120000	1440000	1584000	1742400	4766400
Jr. Consultant	1	80000	960000	1056000	1161600	3177600
OT SUPPORT STAFF				0	0	0
Sr. Nurse	1	25000	300000	330000	363000	993000
Ophthalmic Assistant	4	5500	264000	290400	319440	873840
OPD SUPPORT STAFF (2 per OPD)				0	0	0
Optometrist (Senior)	1	20000	240000	264000	290400	794400
Optometrist (Junior)	1	16000	192000	211200	232320	635520
VTs	2	5500	132000	145200	159720	436920
Clinic Manager	1	40000	480000	528000	580800	1588800
PCA	2	5500	132000	145200	159720	436920
Counsellers	1	12000	144000	158400	174240	476640
Sales cum fitter	1	8000	96000	105600	116160	317760
Accountant	1	15000	180000	198000	217800	595800
Senior	1	25000	300000	330000	363000	993000
Field Coordinator	2	10000	240000	264000	290400	794400
Security	2	8000	192000	211200	232320	635520
Outsourse Staff - Housekeeping	2	7000	168000	184800	203280	556080
Total	24		5460000	6006000	6606600	18072600

1440000	1584000	1742400
960000	1056000	1161600
	0	C
300000	330000	363000
264000	290400	319440
	0	C
240000	264000	290400
192000	211200	232320
132000	145200	159720
480000	528000	580800
132000	145200	159720
144000	158400	174240
96000	105600	116160
180000	198000	217800
300000	330000	363000
240000	264000	290400
192000	211200	232320
168000	184800	203280
5460000	6006000	6606600

OT OPD

MANPOWER	Nos.	Unit cost	year 1	year 2	year 3	Total
Doctors / Surgeons						
Consultant	1	\$1,818.18	\$21,818.18	\$24,000.00	\$26,400.00	\$72,218.18
Jr. Consultant	1	\$1,212.12	\$14,545.45	\$16,000.00	\$17,600.00	\$48,145.45
OT SUPPORT						
STAFF				0	0	0
Sr. Nurse	1	\$378.79	\$4,545.45	\$5,000.00	\$5,500.00	\$15,045.45
Ophthalmic Assistant	4	\$83.33	\$4,000.00	\$4,400.00	\$4,840.00	\$13,240.00
OPD SUPPORT						
STAFF (2 per OPD)				0	0	0
Optometrist (Senior)	1	\$303.03	\$3,636.36	\$4,000.00	\$4,400.00	\$12,036.36
Optometrist (Junior)	1	\$242.42	\$2,909.09	\$3,200.00	\$3,520.00	\$9,629.09
VTs	2	\$83.33	\$2,000.00	\$2,200.00	\$2,420.00	\$6,620.00
Clinic Manager	1	\$606.06	\$7,272.73	\$8,000.00	\$8,800.00	\$24,072.73
PCA	2	\$83.33	\$2,000.00	\$2,200.00	\$2,420.00	\$6,620.00
Counsellers	1	\$181.82	\$2,181.82	\$2,400.00	\$2,640.00	\$7,221.82
Sales cum fitter	1	\$121.21	\$1,454.55	\$1,600.00	\$1,760.00	\$4,814.55
Accountant	1	\$227.27	\$2,727.27	\$3,000.00	\$3,300.00	\$9,027.27
Sales/Marketing						
Senior	1	\$378.79	\$4,545.45	\$5,000.00	\$5,500.00	\$15,045.45
Field Coordinator	2	\$151.52	\$3,636.36	\$4,000.00	\$4,400.00	\$12,036.36
Security	2	\$121.21	\$2,909.09	\$3,200.00	\$3,520.00	\$9,629.09
Outsourse Staff -						
Housekeeping	2	\$1,818.18	\$1,818.18	\$1,818.18	\$1,818.18	\$1,818.18
Total	24		\$82,727.27	\$91,000.00	\$100,100.00	\$273,827.27

Overhead	Nos.	Rate	Year 1	Year 2	Year 3
:- Electricity Expenses		45000	540000	540000	567000
:- Diesel	1	4000	48000	48000	50400
:- Printing & Stationary	1	3000	36000	36000	37800
:- Transport expenses for free patients (3 times in a week @ 50 km each)		12000	144000	144000	151200
:- AMC Furniture & Fixture	1	2500	30000	30000	31500
:- Genset AMC	1	2500	30000	30000	31500
:- Repair Building	1	2000	24000	24000	25200
:- Repair & Maintainance/ Housekeeping exp	1	3000	36000	36000	37800
:- Internet Charges	1	2000	24000	24000	25200
:- Cell / Telephone Expenses	1	1500	18000	18000	18900
:- Marketing expense	1	100000	1200000	1200000	1260000
:- Staff Welfare	1	10000	120000	120000	126000
Total	_	2250000	2250000	2362500	

Overhead

Overhead	Nos.	Rate	Year 1	Year 2	Year 3
:- Electricity Expenses		\$681.82	\$8,181.82	\$8,181.82	\$8,590.91
:- Diesel	1	\$60.61	\$727.27	\$727.27	\$763.64
:- Printing & Stationary	1	\$45.45	\$545.45	\$545.45	\$572.73
:- Transport expenses for free patients (3 times in a week @ 50 km each)		\$181.82	\$2,181.82	\$2,181.82	\$2,290.91
:- AMC Furniture & Fixture	1	\$37.88	\$454.55	\$454.55	\$477.27
:- Genset AMC	1	\$37.88	\$454.55	\$454.55	\$477.27
:- Repair Building	1	\$30.30	\$363.64	\$363.64	\$381.82
:- Repair & Maintainance/ Housekeeping exp	1	\$45.45	\$545.45	\$545.45	\$572.73
:- Internet Charges	1	\$30.30	\$363.64	\$363.64	\$381.82
:- Cell / Telephone Expenses	1	\$22.73	\$272.73	\$272.73	\$286.36
:- Marketing expense	1	\$1,515.15	\$18,181.82	\$18,181.82	\$19,090.91
:- Staff Welfare	1	\$151.52	\$1,818.18	\$1,818.18	\$1,909.09
Total		_	\$34,090.91	\$34,090.91	\$35,795.45

Nos.	Rate	Year 1	Year 2	Year 3
y Expenses	\$681.82	\$8,181.82	\$8,181.82	\$8,590.91
1	\$60.61	\$727.27	\$727.27	\$763.64
1	\$45.45	\$545.45	\$545.45	\$572.73
t expenses	\$181.82	\$2,181.82	\$2,181.82	\$2,290.91
1	\$37.88	\$454.55	\$454.55	\$477.27
1	\$37.88	\$454.55	\$454.55	\$477.27
1	\$30.30	\$363.64	\$363.64	\$381.82
1	\$45.45	\$545.45	\$545.45	\$572.73
1	\$30.30	\$363.64	\$363.64	\$381.82
1	\$22.73	\$272.73	\$272.73	\$286.36
1	\$1,515.15	\$18,181.82	\$18,181.82	\$19,090.91
1	\$151.52	\$1,818.18	\$1,818.18	\$1,909.09
		\$34,090.91	\$34,090.91	\$35,795.45

Revenue Generation									
S. No.		Rate in %	Year 1	Year 2	Year 3	Total			
1	OPD:								
	OPD (23 days/ month) Total		6072	8004	9936	24012			
	New Patient		3643	4802	5962	14407			
	Old Patient		2429	3202	3974	9605			
	Amount of OPD @ 250								
	(60:40) (First: revisit)		910,800	1200600	1490400	3601800			
2	Cataract load @4% of OPD								
	Conversion Load walkin	10%	607	800	994	2401			
	Numbers of paying surgeries		383	520	646	1549			
	Non paying surgeries from								
	camps		1047	1240	1295	3582			
	Total Surgical output		1430	1760	1941	5130			
3	Surgical Revenue (INR):								
	Non paying (30%) surgery	1500	1570478	1859805	1942182	5372465			
	support to be sourced								
	8000.00	30%	918086	1248624	1627517	3794227			
	12000.00	20%	918086	1248624	1627517	3794227			
	15000.00	10%	573804	780390	1017198	2371392			
	18000.00	10%	688565	936468	1220638	2845670			
	Total Surgical revenue	70%	4669020	6073911	7435051	18177982			
4	Surgical Cost (INR):								
	Non Paying (30%)	1500	1570478	1859805		5372465			
*	8000.00	30%	275426	374587	488255	1138268			
*	12000.00	30%	275426	374587	488255	1138268			
*	15000.00	30%	172141	234117	305159	711418			
	18000.00	30%	206569	280940	366191	853701			
	Total Surgical cost		2500041	3124037	3590043	9214120			
5	Procedures: 15% of the OPD (@Rs. 1000/-							
	Conversion Load	15%	911	1201	1490	3602			

	Procedure revenue		910800	1200600	1564920	3676320
	Procedure contribution	10%	91080	120060	156492	367632
6	Optical: 30% of OPD @Rs. 450	0/- per head				
	Conversion Load	30%	1822	2401	2981	7204
	Optical revenue		819720	1080540	1415880	3316140
	Optical contribution	50%	409860	540270	707940	1658070
7	Total Revenue		7310340	9555651	11906251	28772242
	Consumables cost (incl		2000001	2704267	4454475	11220022
	Optical)		3000981	3784367	4454475	11239822
		-				
8	Overheads & Manpower					
	overall expense (Salaries,		7740000	0256000	0060400	24025400
	maintenance, over heads)		7710000	8256000	8969100	24935100
	Net operational revenue		4309359	5771284	7451776	17532420
	Deficit/Surplus (INR)		-3400641	-2484716	-1517324	-7402680

Note:

Number of Surgeries % of				
Conversion load	63%	65%	65%	

* Differentials will be built in to segregate the tiered pricing structure:

Rs 5000 surgery cases will get SICS/ECCE with IOCare lense (non-foldable) & have non AC waiting area/ward Rs 8000 surgery cases will get Phaco with Acrysof lense (foldable) & have AC waiting areas/ward Rs 12000 surgery cases will get Phaco with Ultima lense (foldable) & have AC waiting areas/wards.

	Revenue Generation								
S. No.	Rate in % Year 1 Year 2 Year 3 Total								
1	OPD:								
	OPD (23 days/ month) Total		6,072	8,004	9,936	24,012			

	New Patient		3,643	4,802	5,962	14,407]		
	Old Patient		2,429	3,202	3,974	9,605			
	Amount of OPD @ 250		_, :_3	3,232	2,21	2,000	1		
	(60:40) (First: revisit)		\$13,800	\$18,191	\$22,582	\$54,573			
2	Cataract load @4% of OPD		. ,						
	Conversion Load walkin	10%	607	800	994	2,401	1		
	Numbers of paying surgeries		383	520	646	1,549	1		
	Non paying surgeries from								
	camps		1,047	1,240	1,295	3,582	Totally Free		
	Total Surgical output		1,430	1,760	1,941	5,130			
3	Surgical Revenue (INR):								
	Non paying (30%) surgery	1,500	\$23,795	\$28,179	\$29,427	\$81,401			
	support to be sourced								
	externally						Free	\$23	3,795
	8000.00	30%	\$13,910	\$18,919	\$24,659	\$57,488	Subsidized	\$13	3,910
	12000.00	20%	\$13,910	\$18,919	\$24,659	\$57,488		\$13	3,910
	15000.00	10%	\$8,694	\$11,824	\$15,412	\$35,930		\$8	8,694
	18000.00	10%	\$10,433	\$14,189	\$18,495	\$43,116		\$10	0,433
	Total Surgical revenue	70%	\$70,743	\$92,029	\$112,652	\$275,424		\$70	0,743
4	Surgical Cost (INR):								
	Non Paying (30%)	1500	\$23,795	\$28,179	\$29,427	\$81,401		\$23	3,795
*	8000.00	30%	\$4,173	\$5,676	\$7,398	\$17,246		\$4	4,173
*	12000.00	30%	\$4,173	\$5,676	\$7,398	\$17,246			4,173
*	15000.00	30%	\$2,608	\$3,547	\$4,624	\$10,779			2,608
	18000.00	30%	\$3,130	\$4,257	\$5,548	\$12,935		\$3	3,130
	Total Surgical cost		\$37,879	\$47,334	\$54,395	\$139,608		\$3	7,879
5	Procedures: 15% of the OPD	@Rs. 1000/-							
	Conversion Load	15%	911	1,201	1,490	3,602			
	Procedure revenue		\$13,800	\$18,191	\$23,711	\$55,702			
	Procedure contribution	10%	\$1,380	\$1,819	\$2,371	\$5,570			
6	Optical: 30% of OPD @Rs. 45	0/- per head	_		_				
	Conversion Load	30%	1,822	2,401	2,981	7,204			
	Optical revenue		\$12,420	\$16,372	\$21,453	\$50,245			

	Optical contribution	50%	\$6,210	\$8,186	\$10,726	\$25,122
7	Total Revenue		\$110,763	\$144,783	\$180,398	\$435,943
	Consumables cost (incl Optical)		\$45,469	\$57,339	\$67,492	\$170,300
8	Overheads & Manpower					
	overall expense (Salaries, maintenance, over heads)		\$116,818	\$125,091	\$135,895	\$377,805
	Net operational revenue		\$65,293	\$87,444	\$112,906	\$265,643
	Deficit/Surplus (INR)		-\$51,525	-\$37,647	-\$22,990	-\$112,162

Note:

Number of Surgeries % of				
Conversion load	63%	65%	65%	

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Rs 5000 surgery cases will get SICS/ECCE with IOCare lense (non-foldable) & have non AC waiting area/ward Rs 8000 surgery cases will get Phaco with Acrysof lense (foldable) & have AC waiting areas/ward Rs 12000 surgery cases will get Phaco with Ultima lense (foldable) & have AC waiting areas/wards.

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\$3,547	\$4,624	\$10,779
\$4,257	\$5,548	\$12,935
\$47,334	\$54,395	\$139,608